

# SUMMARY OF RECOMMENDATIONS

## Recommendation 1—Consistently Demonstrate Leadership

### *For the President*

- 1-1 Revise and reissue Executive Order 13729.
- 1-2 Engage and involve Congress.
- 1-3 Ensure that atrocity prevention remains a named priority in key strategic planning documents.
- 1-4 Establish a Presidential Advisory Council.

### *For Congress*

- 1-5 Fully fund and authorize atrocity prevention initiatives.
- 1-6 Strengthen Congress's own capacity to track prevention and response measures.

### *For Nongovernmental Organizations*

- 1-7 Organize and sustain a strong and sustained public advocacy campaign.

## Recommendation 2—Prioritize and Institutionalize Early Prevention

- 2-1 Make early prevention a priority—and make the case to Congress and the American people as to why it's important.
- 2-2 Give greater priority to supporting and strengthening local civil society.
- 2-3 Support design and development of more effective performance monitoring and project evaluation mechanisms.

## Recommendation 3—Ensure Dedicated Funding and Personnel

- 3-1 Ensure dedicated funding for early prevention.
- 3-2 Expand funding for existing and proposed programs.
- 3-3 Hire additional staff in key offices.
- 3-4 Convert key State and USAID funds to no-year appropriations.
- 3-5 Bring OMB to the table.

## Recommendation 4—Promote Greater International Cooperation

- 4-1 Support existing UN efforts to give greater priority and attention to preventing mass atrocities.
- 4-2 Reinforce and expand existing U.S. efforts to promote accountability and justice.
- 4-3 Strengthen the capacity of peacekeeping operations to protect civilians from mass atrocity threats.

### **Recommendation 5—Address the Role of Non-State Actors in Atrocities**

- 5-1 Develop new tools designed specifically to counter atrocities committed by NSAs.
- 5-2 Affirm that countering violent extremism and preventing mass atrocities are mutually reinforcing initiatives, sharing many of the same strategies, tactics, goals, and outcomes.

### **Recommendation 6—Strengthen and Expand Policy Coordination, Planning, and Lessons Learned**

- 6-1 Consolidate NSC coordination on early prevention, atrocity response, and stabilization under a single senior director.
- 6-2 Strengthen the authority and refine the focus of the APB.
- 6-3 Give the APB the authority to bring crisis situations to the attention of deputies.
- 6-4 Use the proposed Early Prevention and Response account to ease the regional-function divide.
- 6-5 Prepare in-depth policy background briefs on countries of particular concern.
- 6-6 Better utilize existing planning mechanisms.
- 6-7 Develop and implement a standard lessons-learned process to evaluate the USG response to atrocity crises.

### **Recommendation 7—Involve and Empower U.S. Embassies**

- 7-1 Use funds from the Early Prevention and Response account to support embassies in countries at significant or high risk of mass atrocities.
- 7-2 Require embassies in countries identified by the Intelligence Community as being at significant or high risk of mass atrocities to regularly track and report on atrocity concerns.
- 7-3 Resolve existing bureaucratic roadblocks limiting the ability of State and USAID to rapidly deploy additional personnel in situations where there is a critical need.

### **Recommendation 8—Strengthen Intelligence Collection**

- 8-1 Create a new National Intelligence Manager position.
- 8-2 Strengthen, institutionalize, and expand intelligence collection and distribution.
- 8-3 Explore whether other existing information-gathering processes could be adapted to supplement atrocity prevention initiatives.

### **Recommendation 9—Revisit the Issue of Targeted Economic Sanctions**

- 9-1 Ensure that Treasury and other relevant agencies have the personnel they need to implement new sanctions regimes.
- 9-2 Revise and reissue GHRVITY.
- 9-3 Issue a new executive order creating a stand-alone sanctions mechanism targeting human rights abusers.
- 9-4 Explore utilizing other tools to counter third-party enablers' support of those responsible for atrocities.
- 9-5 Launch a new international initiative to coordinate sanctions targeting genocidaires and their enablers.

### **Recommendation 10—Build an Internal Constituency**

- 10-1 Mandate additional training.
- 10-2 Create incentives for Foreign Service Officers to work on atrocity prevention.