SUMMARY OF RECOMMENDATIONS

Recommendation 1—Consistently Demonstrate Leadership

For the President
1-1 Revise and reissue Executive Order 13729.
1-2 Engage and involve Congress.
1-3 Ensure that atrocity prevention remains a named priority in key strategic planning documents.
1-4 Establish a Presidential Advisory Council.

For Congress
1-5 Fully fund and authorize atrocity prevention initiatives.
1-6 Strengthen Congress’s own capacity to track prevention and response measures.

For Nongovernmental Organizations
1-7 Organize and sustain a strong and sustained public advocacy campaign.

Recommendation 2—Prioritize and Institutionalize Early Prevention

2-1 Make early prevention a priority—and make the case to Congress and the American people as to why it’s important.
2-2 Give greater priority to supporting and strengthening local civil society.
2-3 Support design and development of more effective performance monitoring and project evaluation mechanisms.

Recommendation 3—Ensure Dedicated Funding and Personnel

3-1 Ensure dedicated funding for early prevention.
3-2 Expand funding for existing and proposed programs.
3-3 Hire additional staff in key offices.
3-4 Convert key State and USAID funds to no-year appropriations.
3-5 Bring OMB to the table.

Recommendation 4—Promote Greater International Cooperation

4-1 Support existing UN efforts to give greater priority and attention to preventing mass atrocities.
4-2 Reinforce and expand existing U.S. efforts to promote accountability and justice.
4-3 Strengthen the capacity of peacekeeping operations to protect civilians from mass atrocity threats.
Recommendation 5—Address the Role of Non-State Actors in Atrocities
5-1 Develop new tools designed specifically to counter atrocities committed by NSAs.
5-2 Affirm that countering violent extremism and preventing mass atrocities are mutually reinforcing initiatives, sharing many of the same strategies, tactics, goals, and outcomes.

Recommendation 6—Strengthen and Expand Policy Coordination, Planning, and Lessons Learned
6-1 Consolidate NSC coordination on early prevention, atrocity response, and stabilization under a single senior director.
6-2 Strengthen the authority and refine the focus of the APB.
6-3 Give the APB the authority to bring crisis situations to the attention of deputies.
6-4 Use the proposed Early Prevention and Response account to ease the regional-function divide.
6-5 Prepare in-depth policy background briefs on countries of particular concern.
6-6 Better utilize existing planning mechanisms.
6-7 Develop and implement a standard lessons-learned process to evaluate the USG response to atrocity crises.

Recommendation 7—Involve and Empower U.S. Embassies
7-1 Use funds from the Early Prevention and Response account to support embassies in countries at significant or high risk of mass atrocities.
7-2 Require embassies in countries identified by the Intelligence Community as being at significant or high risk of mass atrocities to regularly track and report on atrocity concerns.
7-3 Resolve existing bureaucratic roadblocks limiting the ability of State and USAID to rapidly deploy additional personnel in situations where there is a critical need.
Recommendation 8—Strengthen Intelligence Collection

8-1 Create a new National Intelligence Manager position.
8-2 Strengthen, institutionalize, and expand intelligence collection and distribution.
8-3 Explore whether other existing information-gathering processes could be adapted to supplement atrocity prevention initiatives.

Recommendation 9—Revisit the Issue of Targeted Economic Sanctions

9-1 Ensure that Treasury and other relevant agencies have the personnel they need to implement new sanctions regimes.
9-2 Revise and reissue GHRAVITY.
9-3 Issue a new executive order creating a stand-alone sanctions mechanism targeting human rights abusers.
9-4 Explore utilizing other tools to counter third-party enablers’ support of those responsible for atrocities.
9-5 Launch a new international initiative to coordinate sanctions targeting genocidaires and their enablers.

Recommendation 10—Build an Internal Constituency

10-1 Mandate additional training.
10-2 Create incentives for Foreign Service Officers to work on atrocity prevention.